R. TABAK

ELECTRICAL ENGINEERING®

DECEMBER 1977

773

ANNUAL ASSEMBLY ELECTS SEVEN 1978 BOARD MEMBERS AT BOD MEETING IN SAN DIEGO, CALIF.; BOARD HALTS ACTION ON REGISTRATION POLICY

Seven key seats on the IEEE Board of Directors for 1978 have been filled by the Annual Assembly. The 19-member body comprised of IEEE membership-elected Directors and officers chose the following slate:

- Eric Herz--Vice President for Technical Activities.
- Bruno O. Weinschel--Vice President for Professional Activities
- Paul F. Carroll--Vice President for Regional Activities
- Jerome J. Suran--Vice President for Educational Activities
- Robert W. Lucky--Vice President of Publications Activities
- Robert D. Briskman--Secretary/Treasurer
- Joseph L. Koepfinger--Director of Standards Activities

Six of the seven new Directors will serve on both the Executive Committee and the Board of Directors. The seventh, the recently created Director of Standards Activities, will serve only on the Board.

After several hours of debate by the Annual Assembly, the slate that they elected was identical to the one submitted to them by IEEE's Nominations and Appointments Committee. (Profiles of the new officers will appear in future EE issues.)

BOARD ACTIONS

At its November 18-19 meeting in San Diego, IEEE's Board of Directors voted to "hold in abeyance" the implementation of its Policy Statement 7.3, Registration of Engineers, pending the report of the Board's own ad hoc committee on registration. Policy 7.3, among (continued p. 2, col. 1)

ELECTION RESULTS

Ivan A. Getting, former president of Aerospace Corporation, won the third contested presidential election held by the IEEE, to become the Institute's 1978 President. Dr. Getting was the Board of Directors' candidate. Elected 1978 Executive Vice President was C. Lester Hogan.

Of the three constitutional ammendments on the ballot, Proposition One, calling for earlier submissions of all Board-nominated election candidates, was passed. Proposition Two, which consolidated all regions outside the U.S. into one region, and Proposition Three, requiring dues or assessment increases to be passed by a majority vote of the membership, were both defeated.

Also elected were five Regional Directors and four Divisional Directors. For election details see December
The Institute">The Institute.



A WORD FROM IEEE'S PRESIDENT ELECT

Now that the election is over, I look forward with anticipation toward contributing to the solutions of problems facing the IEEE. Consistent with the tradition of IEEE, I will stress

the importance of scientific and engineering advancement through publications, meetings, seminars, and continuing education. I also

plan to address the professional problems of the U.S. engineer. The most important issues are those that affect the employment opportunities for engineers to which an expanding economy coupled with a growth in electronics and use of electric equipment can contribute. In particular, the energy crisis gives us all an opportunity at conservation, more efficient use of electric power, and alternate sources of energy. The IEEE, with its solid base, is in a strong position to help both its membership and the public.

Ivan A. Getting



A management newsletter on IEEE operations . . . to encourage communication among all organizational entities and the staff . . . ELECTRICAL ENGINEERING is published bimonthly by IEEE, 345 East 47 Street, New York, N.Y. 10017

BoD (cont'd.)

other things, calls for the elimination of the industrial exemption in state laws as one means of achieving broadened registration of engineers. The recently revised registration policy statement has met with considerable controversy. The Board's action to hold it in abeyance was precipitated by a Computer Society resolution calling for the Board to withdraw the current version of Policy 7.3 altogether and revert to the prior version, which merely recommended the registration of engineers.

In other actions, the Directors voted to restructure USAB to give the Board greater control of USAB's makeup. This involved a revision of Bylaw 310.2 relating to USAB's composition. The responsibility for choosing USAB's six at-large members was transferred from the Vice President for Professional Activities (with the concurrence of the elected members of USAB) to the Board of Directors (aided by recommendations from IEEE's Nominations and Appointments Committee).

The Board also voted to place before the membership on the 1978 ballot a referendum on the concept of a President-Elect. If this concept is approved by the membership, two sentences would be added to Section 1 of Article VIII of IEEE's Constitution, reading: "During the first year immediately following election, he [the elected IEEE President] shall be the President-Elect and Executive Vice President. During the second year following election, he shall serve as President."

Finally, the Board took action in two areas related to professional activities: It voted to withhold approval from a USAB proposal to establish an IEEE political action fund; and it postponed action that would create formal IEEE procedures for handling matters of engineering ethics. Implementation procedures for IEEE's Code of Ethics had been proposed by USAB's Ethics Task Force and by the Board of Directors' newly created Committee on Member Conduct.

The next scheduled meeting of the Board of Directors will be held February 18-20, probably in Miami, Fla.

EE's READERS RESPOND

According to the survey published in the October issue of Electrical Engineering, the general preponderance of survey respondents report that they read the entire issue and they feel that the quality of the news coverage and the inserts is satisfactory. Readers think that IEEE should publish both The Institute and Electrical Engineering, and they feel EE warrants its annual budget allocation.

Of the 3823 reader surveys mailed, 262 had been returned by late November. Answering that "I generally read the entire issue" were 67 percent of the respondents. <u>EE</u>'s news coverage was judged satisfactory by 59 percent of the readers, excellent by 27 percent; similarly, the inserts were judged satisfactory by 60 percent of the respondents, and excellent by 23 percent. Only 2 percent of the respondents felt the news coverage or the inserts to be of poor quality.

While 39 percent of the readers said IEEE should publish both EE and The Institute, half that number, or 19 percent, felt it should publish The Institute alone, and half again, or 10 percent, favored publication of EE only. A full 30 percent of the readers had not made up their minds on this issue.

Fifty-six percent of the readers felt that <u>EE</u> is worth its annual publication cost. Only half as many, 28 percent, said it isn't worth the cost.

Most of the readers who took the time to respond to EE's survey had read the publication for four or more years, and most were either Group/Society officers, Section officers, or Committee officers. All of the reader responses and comments received will be useful in charting the course Electrical Engineering will follow in future issues.

USAB NEWS

Employment guidelines for engineers were strengthened in a 1976 action by the IEEE Board of Directors. This initial action, and a continued participation by the USAB on the two intersociety ad hoc committees on review and implementation, have led to a substantive (continued p. 3, col. 1)

E.E. is sent without cost beyond dues to officers of IEEE Boards, Committees, Divisions, Societies, Groups, Technical Councils, Conferences, Regions, Regional Councils, Sections, Subsections, Chapters, and Branches. Second-class postage is paid at Piscataway, N.J.

Contact: Emily Sirjane

Fellow Committee

IEEE FELLOWS ELECTED AS OF JANUARY 1, 1978 GEOGRAPHICAL LIST BY SECTION AND SUBSECTION

BOSTON

onathan Allen For contributions to the design of computer architecture for signal

processing and to the synthesis of speech from text.

Jerome Freedman For contributions to the development of radar systems.

Robert J. Mailloux For contributions to enhancing the performance of phased array

antennas.

Frederic R. Morgenthaler For contributions to the theory and applications of microwave

magnetics.

John M. Osepchuk For contributions to microwave technology and to microwave safety.

Charles M. Rader For contributions to digital signal processing.

Ernst F. R. A. Schloemann For contributions to the theory and development of microwave ferrite

materials and devices.

Charles A. Zraket For technical management and contributions in the application of

systems engineering to large military and civilian problems.

MERRIMACK VALLEY SUBSECTION

Joseph F. White

For contributions to the development of diode phase shifters for

microwave array antennas.

CENTRAL ILLINOIS

Franco P. Preparata

For contributions to coding theory.

CENTRAL INDIANA

George N. Saridis

For contributions to the theory of self-organizing control systems.

CENTRAL PENNSYLVANIA

David B. Geselowitz

For contributions to the application of electromagnetic theory in

electrocardiography.

CENTRAL VIRGINIA

Ernst O. Attinger

For pioneering applications of electrical engineering methods to

medicine.

CHICAG

Wallace B. Behnke, Jr.

For contributions in developing economical nuclear power and the

fast breeder reactors.

CLEVELAN

Wen H. Ko

For leadership and contributions in the field of microelectronics for biomedical instrumentation.

for blomedical instrumentation.

Yoh-Han Pao

For contributions to laser and electrooptic research and for

leadership in engineering education.

E.E. No. 73-2A December 1977

CONNECTICUT Anthony J. DeMaria	For pioneering contribution to acoustic-optics and picosecond pulse laser development.
FAIRFIELD COUNTY SUBSECTION Lee L. Davenport	For leadership in industrial research and advanced development.
Steward S. Flaschen	For leadership in consumer, industrial, and component electronics development.
DALLAS Carlos O. Love	For contributions to utilizing alternate fuel resources and to creating an effective interconnected system.
DENVER James A. Barnes	For contributions to and leadership in measurements of time and frequency and the promulgation of standards.
EASTERN NORTH CAROLINA Ralph A. Evans	For contributions to the practice and advancement of reliability theory.
FORT WORTH Mo-Shing Chen	For contributions to education and research in power system engineering.
FRANCE Michel H. Carpentier	For pioneering work in the fields of radars and information processing.
Michel J. Pouard	For contributions to the development and testing of high-voltage switchgear and to high-voltage and high-current testing.
GAINESVILLE Fredrik A. Lindholm	For contributions to transistor and solar cell modeling.
GERMANY (West) Adolf Goetzberger	For contributions to the understanding of semiconductor/oxide interfaces.
Dieter H. Kind	For development of high-voltage measurement and test methods.
Hans Marko	For contributions to digital communication transmission systems.
HAMILTON John W. Bandler	For contributions to computer-oriented microwave and circuit practices.
ISRAEL Uziah Galil	For the pioneering contribution to the establishment of a modern electronic industry in Israel.
ITHACA Toby Berger	For contributions to information theory and engineering education.
LEHIGH VALLEY Robert W. Werts	For contributions in the planning and developing of large-scale electric power systems.

E.E. No. 73-2B December 1977

NEW YORK Gregory S. Vassell For contributions to the planning of reliable and economic electric power systems. WESTCHESTER SUBSECTION Frederick H. Dill, Jr. For contribution to semiconductor device and process research. Alan B. Fowler For contributions to the understanding of charge carriers' behavior in inversion layers.

Merlin G. Smith For contributions to the development of large-scale integration.

Thomas F. Curry

For the development of remotely controlled electronic reconnaissance systems.

Donald L. Feucht

For contributions to semiconductor heterojunctions research.

Herman Garlan For the development of regulations to control radio frequency interference.

NORTHERN VIRGINIA

PHILADELPHIA
Milton Berkowitz

0 0

NORTH ITALY

Alessandro Alberigi-Quaranta

For contributions and technical leadership in the fields of nuclear electronics and charge transport in semiconductors.

Pietro P. Lombardini For contributions to radar astronomy, artificial ion cloud communication, and far infrared radiometry.

NORTH JERSEY

Joseph A. Giordmaine

For pioneering contributions to nonlinear optics.

Robert M. Lauver

For contributions to ocean acoustic surveillance systems.

Gentaro Miyazaki

For contributions to color television receiver development and leadership in international communications.

Neil J. A. Sloane

For contributions to the theory of error correction in communication

systems.

OAKLAND-EAST BAY

R. Carroll Maninger

For contributions to the development of measurement techniques used in the nuclear and environmental sciences.

Chittoor V. Ramamoorthy For contributions to computer architecture and software engineering.

Shyh Wang For contributions to the theory and technique of integrated optics devices.

For leadership and contributions to space communication and

Sander Weinreb For contributions to instrumentation in radio astronomy.

OTTAWA

Robert M. Morris

For contributions to the understanding of radio noise and corona on high-voltage transmission lines.

David Garfinkel For contributions to computer simulation of biological systems.

E.E. No. 73-2C December 1977

For contributions to the applications of electrostatics in mineral separation and gas cleaning. For contributions to large-scale network design and analysis. For leadership in plasma science and engineering. For contributions to and leadership in the design of computer-controsystems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
For contributions to large-scale network design and analysis. For leadership in plasma science and engineering. For contributions to and leadership in the design of computer-control systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
For leadership in plasma science and engineering. For contributions to and leadership in the design of computer-control systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
For leadership in plasma science and engineering. For contributions to and leadership in the design of computer-control systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
For contributions to and leadership in the design of computer-control systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
For contributions to and leadership in the design of computer-control systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
systems for electric power applications. For contributions to quantum statistical properties of radiation. For contributions to system identification, state estimation, and
For contributions to system identification, state estimation, and
For contributions to system identification, state estimation, and
their application to aerospace technology.
For contributions to electronic circuit analysis.
For contributions to communication theory and development of deep space communication and tracking systems.
For educational leadership in the information and control sciences.
For contributions to the theory of multivariable control systems.
For contributions to the field of electromagnetic theory and to engineering education.
CAST AND DESCRIPTION OF THE PARTY OF THE PAR
For contributions to the development, design, and construction of very large conductor-cooled steam turbine generators.
For contributions to the development of extra-high-voltage transmission line structures.
For contributions to dual-polarization radio transmission, and to propagation of radio and light waves in precipitation.
For contributions to the improvement of piezoelectric crystals and frequency control devices.
For contributions to efficient coding of color and monochrome video signals.
For contributions to tunable gas lasers.

PHILADELPHIA (Continued)	
Fred Haber	For contributions to electromagnetic compatibility measurement
	techniques.
Anthony H. Lind	For technical leadership in the design and product development of
Anthony n. Lind	video tape recorders and color television cameras.
Walter W. Weinstock	For contributions to radar systems and for leadership in development of modern air defense systems.
PITTSBURGH	
John C. Botts	For contributions to the development, testing, application, and standardization of insulation systems for rotating apparatus.
Stephen W. Director	For pioneering work in computer-aided circuit design and for contributions to engineering education.
Ching-Chung Li	For contribution to biocybernetics.
PORTLAND	
Stig A. Annestrand	For leadership and contributions to the art of high-voltage ac and dc rower transmission.
PRINCETON	
Harvey J. Brudner	For leadership in the development and application of computers and electronic, audio-visual systems in education and training.
George Karady	For advancement in the art of high-voltage dc transmission.
PROVIDENCE	
Maurice Glicksman	For contributions to the understanding of transport, optical, and plasma phenomena in semiconductors.
ROCHESTER	
John V. Bouyoucos	For contributions to the field of hydrodynamic energy conversion devices.
SAINT LOUIS	
William S. C. Chang	For contributions to optoelectronics and integrated optics.
Robert W. Harmon	For developments in UHV insulation and suspension systems.
Charles M. Wolfe	For contributions to the development of high-purity gallium-arsenide for microwave and optical device applications.
SAN DIEGO	
Harold W. Sorenson	For contributions to control, estimation, and optimization of stochastic dynamic systems.
SAN GABRIEL VALLEY	authan British Bermann (E. Special Assessment British)
Marvin K. Simon	For analytical contributions to communication system design.
SANTA CLARA VALLEY	
Gilbert F. Amelio	For pioneering technical and managerial contributions in the field of charge-coupled devices.
Gene F. Franklin	For leadership in engineering education and for outstanding contributions in control theory and applications.
James E. Solomon	For contributions in research, design, and application of analog

integrated circuits.

E.E. No. 73-2D December 1977 E.E. No. 73-2E December 1977

0

0

0

ANTA MONICA BAY	For contributions to multiplexing techniques of and file
esley W. Chu	allocation in computers.
lan N. Willson, Jr.	For contributions to circuit and system theory in the area of nonlinear circuits.
<u>ASKATCHEWAN</u>	For contributions to development and education in power system
oy Billinton	reliability evaluation.
CHENECTADY	For pioneering contributions to the analysis of the control and
onald N. Ewart	dynamics of large-scale electric power systems.
red E. Luborsky	For contributions toward the theoretical understanding of magnetic properties and the practical utilization of this knowledge.
ennings A. Massingill	For contributions to the design of large steam turbine generators.
ohn M. Undrill	For development of interactive simulation methods and analysis
	techniques for electric power systems.
pavid M. Willyoung	For contributions to the design of large steam turbine-driven generators.
EATTLE	For contributions to electronic instrumentation.
John M. Fluke	
SOUTH BAY HARBOR David W. Borst	For contributions in the application of power semiconductor devices.
SOUTHEASTERN MICHIGAN William G. Meese	For research management in the electric power industry.
SOUTHERN ALBERTA	
Thomas H. Barton	For contributions to the field of rotating machine theory and electronic drive dynamics.
SOUTH PLAINS Magne Kristiansen	For contributions to plasma technology and pulsed power.
SUSQUEHANNA Robert C. Byloff	For contributions and technical leadership in applied magnetics and in the development of ultra-high-speed rotating machinery.
SWITZERLAND	
George S. Moschytz	For contributions to the theory and the development of hybrid-integrated linear communication networks.
<u>TOKYO</u> Morio Akiyama	For contributions to the analysis of variable parametric networks and applications of the method to power engineering and electrodynamics.
Hiroshi Inose	For contributions to the development of digital switching, digital modulation, and road traffic control systems.
Senichi Masuda	For contributions to the understanding and application of electrostatic precipitation technology.

E.E. No. 73-2F

December 1977

Yukio Saito For contributions to the understanding of electrical insulating materials. For contributions in the use of sampling theory in development of Isao Someya microwave communications systems. TORONTO For contributions to control system theory. Edward J. A. Davison Kenneth C. Smith For contributions to digital circuit design. For contributions to education in solid-state electronics. Douglas J. Hamilton For contributions to electrical engineering education and circuit Lawrence P. Huelsman theory. TWIN CITIES For contributions to the theory of active filters. Belle A. Shenoi UNITED KINGDOM and REPUBLIC of IRELAND For contributions to electronic navigation systems. Harvey F. Schwarz VANCOUVER For contribution to the development of analysis and testing techniques Yao-nan Yu applied to stability in large electric power systems. For contributions to the development of computer memory technology. W. David Pricer WASHINGTON For contributions to the theory, understanding, and development of David F. Barbe charge-coupled devices. Albert Brodzinsky For technical contributions and leadership in government electronics For contributions to signal processing and satellite communications. Samuel J. Campanella For contributions to the understanding and measurement of Judson C. French semiconductor devices and materials. For contributions to satellite communications technology. Irwin L. Lebow For contributions to the design of digital, sampled-data control John B. Slaughter systems. For leadership in the development of professional engineering Archer S. Taylor procedures and standards for the cable television industry. For leadership in electromagnetic compatibility and development of Leonard W. Thomas, Sr. interference measurement instrumentation and standards. For contributions in semiconductor compound device research. Leonard R. Weisberg For contributions to the development of microwave and millimeter-wave Lawrence R. Whicker nonreciprocal components.

high-power switchgear.

and development.

For contributions to the understanding of switching phenomena in

For contributions to and leadership in telecommunications research

TOKYO (Continued)

Kunio Nakanishi

Kenji Ogata

E.E. No. 73-2G December 1977



Contact: Leo C. Fanning

United States Activities Board

THE GUIDING FORCE BEHIND THE GUIDELINES

In the late 1960's scores of engineers were laid off their jobs. Government contracts ended. There was no longer a demand for their services. They were told they weren't needed. No effort was made to relocate them. They lost their pension rights. It seemed grossly unfair.

Out of this experience grew the first set of Guidelines of Professional Employment for Engineers and Scientists. The guidelines were to benefit both the employee and the employer. It wasn't to be a one-sided situation. Each had a set of concerns and a set of responsibilities as well. Most of all, the guidelines created an ambience in which a dialogue could now take place between the two parties.

Someone could easily draw a cartoon depicting management and labor sitting on a see-saw each vying for the upper position. Where there are unions, this see-saw is in almost constant motion. In essentially nonunion situations it is apt to remain more static with management sitting on top — unless some other means of "bargaining" exists. The guidelines enable the engineer or scientist to relate directly to the employer without the necessity of involving a third person. It retains the one-to-one relationship between employer and employee that the engineer feels is so important.

The original set of guidelines was established in January 1973. At the time it was generally understood that they were not to be considered final and complete in that form. They were to change with the times. In December 1976 IEEE decided that the time had come for some of those changes. At their December Board of Directors meeting they introduced a revised set of guidelines. They then told the Intersociety Guidelines Committee that they would formally adopt this new version unless the latter made some substantive move to update the original guidelines. The Committee met on April 2, 1976 and established an Ad Hoc Review Committee and an Ad Hoc Acceptance (Implementation) Committee.

In the months that followed, Committee members wrote to the original 31 endorsing societies soliciting comments and suggestions that would be helpful in the revision of the guidelines. Twenty-two replies were received, representing 12 (40%) of the societies. The Committee then took the various suggestions and formulated

a proposed second edition of the guidelines. This draft was distributed to the endorsing societies in early August 1977 for review. On October 14, 1977, a meeting was held in Washington, D.C. to discuss the new second edition and to begin the endorsement process. Additionally, attention would be focused on guidelines acceptance or implementation.

Fifteen of the 31 endorsing societies were represented at the meeting. Charles H. Samson, Jr., Chairman of the Guidelines Acceptance Committee outlined the day's agenda and John A. Babcock, Chairman of the Review Committee presented some background information. Basically, two questions confronted the group: 1) Should the Committee accept the second set of guidelines and not wait for more changes and 2) What should the voting procedure be? It was generally felt that the societies had had ample time to submit their suggestions. Unless a definite cutoff date was established there would be no end to the revisions. A vote was taken to see whether the societies wanted to freeze the document and let it stand in that form. Seven voted yes. Five voted no and two abstained. Some members felt the outcome would have been different if they themselves had been allowed to make some changes in the guidelines. After some discussion it was decided that Committee members would have a chance to do this -as long as the changes were of a minor and not a substantive nature. Once these were made, a second vote was taken. This time they voted as members of the Committee (unofficially) on the document with its latest changes. It met with unanimous approval. Finally, a vote was taken to determine the societies' positions on the guidelines. Three voted affirmatively. One voted negatively. The rest abstained because their Boards of Directors had not yet met and indicated the dates of their next Board Meetings. The last one -- that of ASCE (American Society of Civil Engineers) is scheduled for April 26, 1978.

The next step would be to revise the guidelines to include these minor changes and reissue them to the endorsing societies once more for their approval.

With the three affirmative votes, the endorsing process had been set in motion. Hopefully, by the end of May it would be completed and the actual printing of the new version can take place.

Essentially the second set of guidelines is not drastically different from the first. The same topics are covered: Recruitment; Terms of Employment; Professional Development and Termination and Transfer. Yet, the second edition seems stronger and better defined. As stated in the Foreword, the principles outlined in the first edition have been retained; but changes and additions have been made to increase clarity and reflect experience. Again, the guidelines should benefit both the employee and the employer. Specifically, the Foreword states: "It is anticipated that the Guidelines will continue to be used by employers in evaluating their own practices, by professional employees in evaluating their own responsibilities and those of their employers, and by new graduates and other employment seekers in evaluating their prospective employers."

The new guidelines should clarify some of the ambiguities regarding patents, control of proprietary information and the use of engineering titles. A distinction is made between evaluation of the employee for salary purposes and his evaluation in terms of his own standing within the company. Still, the second edition does not or will not anwer all questions. No single document ever seems to accomplish this end. Where it fails, it is hoped that it will at least open up a discussion so that employer and employee can reach a mutually satisfying agreement.

Finally, the Foreword recommends viewing the guidelines as "desirable general goals rather than as a set of minimum standards." Once again the document is subject to periodic review by the endorsing societies so that it remains current with the times.

Committee members present at the October 14th meeting then turned their attention to another important consideration — namely implementation of the guidelines. There was a realization that even the best guidelines in the world aren't going to do any good unless people know about them.

"Visibility is the key word," explained Chairman Samson. "Unfortunately," he continued "surveys have shown that many companies don't even know that the guidelines exist. Maybe this is due in part to the large volume of mail they receive."

The discussion turned to ways of possibly increasing guideline awareness. Suggestions included a film, a slide show, a logo. Basically, there were two considerations: What the Intersociety group as a whole could do and what the individual endorsing societies could do. It was felt that a film or slide show would reach a large audience and promote general interest in the guidelines. Specific production figures were mentioned. EJC (Engineers Joint

Council) tentatively volunteered to fund the initial cost of the film and slide presentation. Hopefully, they would recover their money through sale of copies to the individual endorsing societies.

Several additional approaches were suggested in a report prepared by the Committee on Guidelines Acceptance. At one point, Chairman Samson mentioned some of the things that have already been accomplished. Many societies have published articles on the guidelines for their journals or newspapers. Other societies have focused on students. NSPE (National Society of Professional Engineers) for example includes a copy of guidelines in approximately 30,000 kits distributed to seniors at colleges of engineering. The same NSPE in 1976 directed its attention to the employer in "an Employer Recognition Program." Award certificates are given to employers "who recognize that the guidelines provide desirable criteria for fair and equitable practices for both employees and employers."

In the future the Guidelines Implementation Committee and the individual endorsing societies will focus on the engineering student, the engineering educator, the employer and the employee in an all out effort to cover all fronts. They will encourage meetings on a local and national level to discuss the guidelines and their implications. Taking part in those meetings will be the people directly involved: the engineers and scientists, the employers, the students and the educators.

With these combined efforts, guidelines visibility ought to increase. Surveys have been conducted in the past to evaluate recognition and acceptance of the guidelines by employers and employees. The surveys have been done at random with no overall or constant format. Samson's committee suggests developing a standard survey that can be used by all the endorsing societies. These coordinated surveys, he feels, should be done periodically to measure progress.

At 3:30 p.m., the October 14th meeting adjourned. It had been a long day. Still, many accomplishments had been made. The endorsement process was initiated. Both Ad Hoc Committees had been extended with specific task assignments. A commitment had been made to look into guidelines acceptance and EJC had tentatively made an offer to assist with the funding of the film or slide show. Members of the committee could go home feeling pleased with what had been accomplished. In the months ahead, they can turn their attention to what still needs to be done. It's not the job of any one man or a single committee. It will take the cooperation and the effort of everyone to make the new guidelines a living, viable concept and reality.



Contact: Neil D. Pundit

Technical Activities Board

MAXIMUM RATES OF PER DIEM ALLOWANCES FOR TRAVEL IN FOREIGN AREAS

The maximum allowable per diem rates have recently been revised. This supersedes the insert in Electrical Engineering published in issue No. 69-2C, April 1977.

LOCALITY MAXIMUM PER DI	EM RATES	LOCALITY MAXIMUM PER DI	EM RATES	LOCALITY MAXIMUM PER DIEM	RATES
Afghanistan		Bolivia		Brunei	48
Bamiyan	\$ 39	Cochabamba	30	Bulgaria	58
Kabul	46	La Paz	45	Burma(e)	19
Other	23	Oruru	22	Burundi	50
Algeria		Santa Cruz	30	Cameroon	51
Algiers	84	Other	18	* Canada	31
Other	56	Botswana	31	Baie Comeau	50
Andorra	30	Brazil	21	Banff (Alberta)	50
Angola	30	Belem	51	Calgary	55
Cabinda	34	Belo Horizonte	49	Chicoutimi (incl.	22
Other	30	Brasilia	53	Bagotville)	48
Argentina	50	Manaus	49	Edmonton	52
Ascension Island	22	Recife	44	Fort Churchill	55
Australia		Rio de Janeiro	63	Frobisher Bay,	33
Canberra	54	Salvador	49	Baffin I.	60
Melbourne	48	Sao Paulo	68	Great Bear Lake	00
Sydney	58	Other	40	(Northwest Terr.)	70
Other	44	British West Indies	40	Halifax	56
Austria	51	(See also Turks & Caico Is	,	Inuvik (NWT)	64
Azores	27	Antiqua	.,	Montreal	46
Bahamas	21	(May 1-Nov.30, incl.)		Niagara Falls	50
Andros Island		(Dec.1-Apr.30, incl.)	44	Ottawa	58
(May 1-Dec.14, incl.)	48	Cayman Islands	59	Port Cartier	50
(Dec.15-Apr. 30, incl.)	53	(Apr.16-Dec.14, incl.)	40	Ouebec	52
Nassau	53	(Dec.15-Apr.15, incl.)	42	St. John's, Nfd.	46
(May 1-Dec.14, incl.)	53	Dominica	64	Sudbury (incl. Falconbridge	
(Dec.15-Apr.30, incl.)	61	(May 1-Nov. 30, incl.)		Toronto	52
San Salvador I.	57		29	Trois-Riviers/Nicolet	48
Other	31	(Dec. 1-Apr.30, incl.) Montserrat	33	Vancouver	58
(May 1-Dec.14, incl.)	48			Victoria	42
(Dec.15-Apr.30, incl.)	67	(May 1-Nov. 30, incl.)	21	Winnipeg	44
Bahrain		(Dec.1-Apr.30, incl.)	33	Yellowknife (NWT)	
Balearic Islands	110 27	St. Christopher-Nevis-And	milla	Other	64 36
Bangladesh	46	(May 1-Nov. 30, incl.)	25	Canary Islands	27
Barbados	46	(Dec.1-Apr.30, incl.)	32	Cape Verde, Rep. of	26
(Apr.16-Dec.14, incl.)	4.0	St. Lucia		Central African Empire	44
(Dec.15-Apr.15, incl.)	46	(May 1-Nov. 30, incl.)	25	Chad	
Belgium	70	(Dec.1-Apr.30, incl.)	47		44
Antwerp		St. Vincent		Chagos Archipelago Chile	12
Brussels	60	(May 1-Nov. 30, incl.)	34	China	50
SHAPE/Chievres	60	(Dec.1-Apr.30, incl.)	44	Kaohsiung	38
Other	49	Virgin Islands (Br.)		Penghu Is.	18
Belize	36	(May 1-Nov.30, incl.)	25	Quemoy-Matsu	18
Benin	30	(Dec.1-Apr.30, incl.)	39	Taipei	54
Bermuda	50	Other	3,	Other-Taiwan	30
(Dec.1-Mar.15, incl.)	60	(May 1-Nov.30, incl.)	25	Peking	22
	60	(Dec.1-Apr.30, incl.)	30	Tenting	22
(Mar.16-Nov.30, incl.)	88	(Decer inpress) incre)	30		

*Effective September 1, 1977

E.E. No. 73-2J

December 1977

E.E. No. 73-2K

December 1977

	2/	10		53	Tokyo 5/
Peking	1/	40	Munich Nurnberg	51	Other
Canton Other		22	Stuttgart	59	Jerusalem
		21	Tubingen	45	Jordan
ocos (Keeling) Is. olombia			Wiesbaden	45	Amman
Bogota		40	Other	37	Aqaba
Cali		46	German Democratic Republic		Other
Cartagena		36		37	Kenya
San Andres I.		36	Berlin (Eastern Sector) $\frac{3}{4}$	55	Mombasa
Other		30	Other $\frac{3}{4}$	37	Nairobi
omoro Islands		36		55	Nanyuki
ongo (Cap: Brazzaville)		30	Ghana	65	Other
osta Rica		42	Gibraltar	33	Khmer Republic
uba			Gilbert & Ellice Is.	30	Korea
Guantanamo Bay		16	Greece Athens		Pusan
Havana		75 12	(Dec.1-Mar.31, incl.)	40	Seoul Other
Other		53	(Apr.1-Nov.30, incl.)	44	* Kuwait
yprus		50	Thessaloniki	44	Lampedusa Island
zechoslovakia		30	(Dec.1-Mar.31,incl.)	31	Laos
enmark (see also Faeroe			(Apr.1-Nov.30,incl.)	36	Latvia
Islands and Greenland)		68	Other	28	Lebanon
ominican Republic				26	Lesotho
La Romana			Greenland	20	Liberia
(Apr.16-Dec.14, incl.)		58	Grenada	40	Monrovia
(Dec. 15-Apr.15, incl.)		66	(May 1-Nov.30, incl.) (Dec.1-Apr.30, incl.)	55	Other
anto Domingo		42	Guatemala	41	Libya
Other		30	Guinea(e)	49	Benghazi
Caster Island		46	Guinea-Bissau (formerly	14/63	Tripoli
Cuador			Portugese Guinea)	42	Other
Guayaquil		45	Guyana	39	Liechtenstein
Quito		40	Haiti		Lithuania
Other		33	Port-au-prince		Luxembourg
Egypt (e)			(incl. Petionville)	42	* Macao
Alexandria	$\frac{\frac{2}{2}}{\frac{2}{2}}$	29	Other	26	Madagascar
Aswan	2/	31	Honduras (see also Swan Is.)	43	Madeira Islands
Cairo	2/	58	Hong Kong	62	Malagasy Repsee Madagascar
Luxor	2/	31	* Hungary		Malawi
Other	2/	19	(Mar.15-Jan.1, incl.)	52	Malaysia
El Salvador		32 26	(Jan. 2-Mar.14, incl.)	47	Maldive Islands Mali
Equatorial Guinea		25	Iceland		Bamako
Estonia		32	(Oct.1-Apr.30, incl.)	42	Other
Ethiopia		34	(May 1-Sep. 30, incl.)	57	Malta
Faeroe Islands Falkland Islands		21	India(e)	52	Mauritania
Fiji		47	Bombay	42	Nouadhibou
Finland		64	Calcutta	38	Other
			New Delhi Other	30	Mauritius
France		48	Indonesia	30	Mexico
Cannes		57	Jakarta	54	Acapulco
Lyon		58	Other	50	(Apr.15-Dec.15, incl.)
Nice Paris (City of)		70	* Iran		(Dec.16-Apr.14, incl.)
Paris (City of) Paris (Environs)		70	Tehran	7-	Can Cun/Cozumel
(Comprised of: Essone,	MA NO	Mines.	Other	61	(Apr.15-Dec.15, incl.)
Hauts-de-Seine, Seine	St.		Iraq	55	(Dec.16-Apr.14, incl.)
Denis, Val-de-Marne, Va			* Ireland	55	Mazatlan
d'Oise and Yvelines			Israel	48	Mexico, D.F.
Departments			* Italy (see also Lampedusa I.)		Puerto Vallarta
Strasbourg		52	Bologna	50	Other
Other		43	Florence	62	
French Guiana		37	Genoa	48	(Oct. 20-Apr.l,incl.)
French Polynesia		59	Leghorn	32	
French Territory of			Milan	54	
Afars and Issas		90	Naples	45	Casablanca
French West Indies			Rome	54	Rabat
(Apr.16-Dec.14, incl.)		60	Sicily, Island of	45	
(Dec.15-Apr.15, incl.)		82	Taranto	40	
Gabon		70	Trieste	41 54	Nepal
Gambia, The		46	Turin	54	Kathmandu
Germany			Venice	44	Pokhara
Federal Rep. of Germany		53	Verona	31	
Augsburg	e)	59	Other	21	Netherlands
Berlin (Western Sector	-/	59	Ivory Coast	68	Amsterdam
Bonn		45	Abidjan Other	40	
Bremen		66	Jamaica	57	
Cologne Dusseldorf		59			Valkenburg NAS
Frankfurt am Main (inc	1.		Japan (see also Ryukyus)	75	Other
Rhein Main AB)	THE REAL PROPERTY.	59	Fukuoka Kyoto	69	
Hamburg		66	Osaka-Kobe	69	
		53	Juliu Mond		

*Effective September 1, 1977

E.E. No. 73-2L December 1977

E.E. No. 73-2M

December 1977

LOCALITY MAXIMUM PER DIEM	1 RATES	LOCALITY MAXIMUM PER DI	EM RAT	ES	LOCALITY MAXIMUM PER DIEM	RATES
Netherlands Antilles		Somalia		29	Edinburgh	58
Aruba		South Africa		29	Glasgow	58
(May 1-Dec.14,incl.)	55	Southern Rhodesia		18	Inverness	58 45
(Dec.15-Apr.30,incl.)	81	South West Africa		35	Liverpool London	
Bonaire (May 1-Dec.14, incl.)	40	Spain (see also Balearic			Manchester	58 51
(Dec.15-Apr.30, incl.)	54	Islands & Canary Islands Barcelona		39	Newcastle Upon Tyne	39
Other		Bilbao		39	Northern Ireland	42
(May 1-Dec.14,incl.)	53	Madrid (incl. Getafe C.A	.S.A.		Nottingham	38
(Dec.15-Apr.30,incl.)	64 50	Getafe), Loeches POL Sit	e,		Other Upper Volta	34 43
New Caledonia New Hebrides	52	Torrejon AB)		41 27	Uruguay	37
New Zealand	38	Other Spanish Sahara		28	Venezuela	
* Nicaragua	52	Sri Lanka			Caracas	70
Niger	30	Colombo	8/	40	Other Viet-Nam	47
Arlit Ayorou	30	Kandy	8/	20	Da Nang	18
Agadez	30	Other Sudan (e)	9/	14	Saigon-Cholon Areas	24
Dosso	30	Khartoum		60	Other	14
Maradi	30	Juba		27	Western Samoa	34
Niamey	43	Kosti		18	Yemen (Aden) Yemen Arab Republic	19
Tanoua Zinder	30	Malakal Port Sudan		18 27	Sana Republic	28
Other	16	Wau		18	Other	26
Nigeria	58	Other		16	Yugoslavia (e)	
Norway	62	Surinam		44	Skopje	23
Oman	100	Swan Islands		12	Zagreb Other	37 35
Muscat	100	Swaziland		32	* Zaire	
Salalah Other	44	* Sweden		69	Bukavu	34
Pakistan (e)		* Switzerland		68	Kinshasa	60
Karachi	72	Syria (e)		52	Kisangani Kolwezi	60
Islamabad/Rawalpindi	62	Damascus Other		25	Likasi	60
Lahore Other	60 46	Tanzania			Lubumbashi	80
Panama	40	Arusha		42	Other	52
Colon	42	Dar es Salaam		42	Zambia	51
Contadora	50	Zanzibar Other		42	Other Ferniss Institut	10
Panama City	48	Thailand		22	Other Foreign Localities	12
Other Papua New Guinea	60	Bangkok		42		
Paraguay	32	Other		28		
Peru		Togo		46		
Chilca Range	30 46	Tonga Trinidad & Tobago		34		
Lima Piura	29	Tobago				
Other	25	(Apr.16-Dec.15, incl.)		60		
Philippines		(Dec.16-Apr.15, incl.)		98		
Manila	. 44	Other Trust Territory of the		53		
Other Poland (e)	6/ 40	Pacific Islands				
Totalia (e)	7/ 21	Palau		39		
		Saipan		43		
Portugal (see also Azores a	and	Other Tunisia (e)		27		
Madeira Islands)	37	Carthage		54		
Alverca Lisbon	37	Gammarth		54		
Oeiras	37	Lamarsa		54		
Other	30	Sidi Bou Said Tunis		54 54		
Qatar	107	Other		33		
Reunion Romania	51 59	Turkey		33		
Rwanda	48	Ankara		46		
Ryukyus	51	Istanbul		43		
San Marino	32	Izmir-Cigli Other		30		
Sao Tome & Principe Saudi Arabia	23	Turks & Caicos Islands		20		
Dhahran	90	Grand Turk Island				
Jidda		(May 1-Nov.30, incl.)		32		
(Jan.16-Sept.30,incl.)	100	(Dec.1-Apr.30,incl.) Other		38		
(Oct.1-Jan15,incl.) Riyadh	180 102	(Apr.15-Dec.14,incl.)		37		
Taif	97	(Dec.15-Apr.14,incl.)		41		
Other	64	Uganda	9/	30		
Senegal	55	U.S.S.R. United Arab Emirates	9/	53		
Seychelles	40	* United Kingdom		110		
Sierra Leone Sinai Field Mission	43	Aberdeen		58		
Singapore	50	Bristol		36		
Solomon Islands	34	Cambridge		36		

*Effective September 1, 1977

TRAVEL PER DIEM SUPPLEMENT 161

EFFECTIVE OCTOBER 1, 1977

49

BELGIUM
Antwerp
Brussels
Shape/Chievres

CANADA

Other

London Sept Iles		48 New listing 46 New listing	
Sydney		54 New listing	
Windsor (no other changes for Canada)			2
	30	70	
CONGO (Cap: Brazzaville) (Effective September 30, 1977 by	prior appro	val)	
CUBA	75	84	-
Havana (Effective September 9, 1977 throuby prior approval and continuation 10-1-77. No other changes for Continuation 10-1-77.	ngh September on of dols 84 nba)	30, 1977 1 rate on	
	32	DELETE 32 New Listing	
ETHIOPIA Addis Ababa	==	20 New Listing	
Other			
FRANCE Marseille (no other changes for France)		52 New Listing	-
	42	45	
GUINEA-BISSAU (formerly Portugese Guinea)			
ITALY (see also Lampedusa Is.) Milan	54	65	ľ
(No other changes for Italy)		57	
LEBANON	46	3,	
LIBERIA Monrovia (no other changes for Liberia)	40	45	
LUXEMBOURG	50	56	
MALAYSIA	40	42	
MOROCCO (e) Marrakech (No other changes for Morocco		32 New Listing	
(NO Other Changes	58	DELETE	
NIGERIA Lagos		71 New Listing 58 New Listing	3
Other			
SOUTHERN RHODESIA	18	52 New Listing	,
SUDAN (e)	60	73	
Khartoum Juba	27	29 55	
Port Sudan (no other changes for Sudan)	27		
VENEZUELA	70	72	
Caracas (No other changes for Ve	nezuela)		

(no other changes for Zaire) 60

66

EXPLANATORY FOOTNOTES

 $\underline{1}/$ Only if required to use new wing of Peking Hotel.

- 2/ The Maximum rate when travelers receive per diem in Egyptian pounds is 19.7 for Alexandria; 21.1 for Aswan and Luxor; 39.4 for Cairo and 12.9 for other locations.
- 3/ Rate for those employees who have been given German Democratic Republic documentation. In addition, the rate for the first day in any hotel in the German Democratic Republic may be increased by the amount of a mandatory room reservation fee, if levied.
- 4/ Rate for those employees who have not been given German

 Democratic Republic documentation. In addition, the rate for
 the first day in any hotel in the German Democratic Republic
 may be increased by the amount of a mandatory room reservation
 fee, if levied.
- 5/ Tokyo, Japan: The term "Tokyo" is limited to that area falling within the following named special wards (KU): Chiyoda, Chuo, Minato, Shinjuku, Bunkyo, Taito, Sumida, Koto, Shinagawa, Merguro, Ota, Setgaya, Shibuya, Nakano, Suginami, Toshima, Kita, Arakawa, Itabashi, Nerima, Adachi, Katsushika, and Edogawa.
- 6/ Maximum rate for personnel not accredited to Poland. For travelers receiving per diem in zlotys, the maximum rate is 1800 Zlotys.
- / Maximum rate for personnel accredited to Poland. For travelers receiving per diem in Zlotys, the maximum rate is 945 zlotys.
- 3/ The maximum rates when travelers receive per diem in Sri Lanka rupees is 478 for Colombo, 239 for Kandy and 167 for Other.
- 9/ The rate for the first day in any hotel in the U.S.S.R. may be increased by the amount of a mandatory room "reservation" fee, if levied. Also, when there is a required fee for processing requests for travel and hotel reservations in the U.S.S.R., the per diem rate may be increased by the amount levied.
- (e) This symbol denotes excess or near-excess currency countries. Travelers should minimize the use of U. S. dollars for travel and per diem expenses, e.g., purchase of foreign currency only from U. S. Government disbursing facilities and the elimination of any use of dollars.
- (*) One or more asterisks denote changes in rates effective as of the date or dates shown at the bottom of the page on which the change occurs.

Extracted from: Standardized Regulations (Government Civilians, Foreign Areas)
Department of State Washington, D. C.

December 1977

E.E. No. 73-2N

December 1977



Membership Development Committee

NEW MD SERVICES, TOOLS AND RESOURCES PLANNED FOR 1978 ADMINISTRATOR NOW ABOARD

"EE" readers can look forward to an increasing level of MD support and activity from IEEE Headquarters in 1978. Initial efforts have already begun in order to provide more resources, tools and services to accomplish MD objectives...gaining new members and retaining and upgrading current members.

Included in the support efforts now being created are...

...A new simplified system for ordering the conference materials you need to operate a Membership Development booth at a local or Regional Convention...

 \dots An attractive and functional literature and information display for use at meetings \dots

...A program of regular mailings intended to provide MD Chairmen with successful ideas and useful information for local programs...

...Revised and improved Membership Brochures providing more upto-date information about IEEE and its services to members...

...Improved operational and administrative systems and procedures which will enable MD Staff to increase efficiency and immediacy to contact with field MD volunteers...

 \dots Additional services now under consideration and on the drawing board.

We encourage not only the utilization of these new MD tools, but also your feedback on their effectiveness. It is our best guideline for their improvement and enhancement.

To carry out the staff Administration of the MD function, the position of Membership Development Administrator has been established and staffed within the Field Services Department. The newly selected MD Administrator is Mark M. Lucas. Since earning his BA from Duke University, Mark has worked in promotion and communication management for leading service organizations. Your are encouraged to contact him for any assistance you may require. (At IEEE Headquarters, Telephone (212) 644-8080).

* * * * * * * * *



* continuing education services

GET ON TARGET WITH CONTINUING EDUCATION COURSES

INCREASING THE PRODUCTIVITY OF THE HUMAN MIND - 2 Day Professor Irwin Gray

The development and working structure of the human mind are examined; how to use it more effectively to make future decisions. Participants are taken thru seven basic steps in the thinking mind dealing with the outside world to learn to ideate and process their thinking in an effective manner.

TUTORIAL ON OCEANOGRAPHIC APPLICATION FOR MICROCOM-PUTERS, Thomas Williams and Stephen D. Rearwin

An over-view of design concepts and component selection criterial appropriate for development of Micro-Comp Based systems in Oceanographic Applications. Topics cover: Micro. Tech's (ADP roles in micro-comps) chip architectures; rep. processor families; software and development; and interconnection methods.

OSHA ELECTRICAL - 2 Day Ralph Lee and William S. Watkins

The course deals with the OSHA Section of the US Dept of Labor and its interpretation of the Nat'l Electric Code. Violations are often treated severly by OSHA and penalties can be harsh. Participants in this course will learn how to maintain safe plant conditions, prevent accidents, and thus avoid penalties by OSHA.

PHASE-LOCKED LOOPS: DESIGN AND APPLICATION - 1 Day Floyd M. Gardner and Eric Klapper

The course covers a rapid tour of the design principles and shows you the main points that experience has revealed to be important. After a brief fundamental lecture, selected applications show how Phase-Locked Loops can be applied in common esotoric ways.

3-DAY MICROPROCESSOR COURSE William Eccles and Associates

An intensive hands-on course in programming a Microprocessor in machine language. Each student uses a personal computer which can be taken home at the end of the course. Extensive laboratory programming exercises are available. The Motorola M6800 Microprocessor family is the base unit used.

LINEAR INTEGRATED CIRCUIT APPLICATIONS - 5 Day Robert R. Atherton

An intensive instruction of the application of Linear Integrated Circuits, particularly Operational Ampli-fiers. An important discussion features a working model of various circuits demonstrating the theoretical and practical aspects.

PRINCIPLES OF SAFE OPERATION OF MEDICAL ACCELERATORS AND DIAGNOSTIC X-RAY SYSTEMS - 1 Day Dr. Paul L. Carson, Ph. D.

The course will acquaint engineers and scientists with basic principles and engineering sophistication of mod ern diagnostic X-ray equipment and radiation therapy accelerators, and cover basic safety considerations.

ENERGY CONSERVATION IN INDUSTRY - 2 Day Dr. Herbert M. Eckerlin

Participants in this course, upon completion, will be able to establish an effective energy conservation program, following procedures in NBS Handbook 115, and to assess its costs and benefits. They should be able to save their company 10% to 20% of their energy bill.

ENGINEERING ECONOMICS - 2 Day Dr. William G. Sullivan

Participants in this course will gain a working knowledge of the concepts and techniques of economic evaluation required to compare engineering alternatives in equipment and facilities selection, new manufacturing processes, plant expansion and product redesign.

Please review this list of courses and indicate your choices on the next page, or telephone Vincent J. Giardina - (201) 981-0060 ext. 174 or 177.

- Computer and Information Sciences

 1. CAMAC 1 Day
 2. Electronic Information Processing 2 Days
 3. Computer Aided Filter Design 1 Day
 4. Computer Networks 1 Day
 5. Intro to Microprocessors 1 Day
 6. Microprocessors, Somiana, 2 Days

- . Microprocessors Seminar 2 Days
 . Microprocessors Seminar 2 Days
 . Minicomputers 2 Days
 . Minicomputers 2 Days
 . Mini/Microcomputer Applications 1 Day
 . Microprocessor Workshop with a Take-Home
 Microprocessor (MEK6800D2) 3 Days

- Electrical and Electronics Engineering
 11. Infrared Testing 2 Days
 12. Integrated Circuits 5 Days
 13. Numerical and Asymptotics Techniques for
 Electromagnetics and Antennas 5 Days
 14. National Electrical Safety Code 1 Day
 15. Osha Electrical 2 Days
 16. Energy Conservation in Industry 2 Days

- Business and Management
 17. Communicate for Results 1 Day
 18. Converting Your Ideas Into a Profitable
 Business 1 Day
 19. How to Analyze and Solve Organizational
 Problems 2 Days
 20. How to Start a Business and Make it Grow
 1 Day
- 1 Day
 21. The John C. Crystal Life/Work Planning
 Process 1 or 2 Days
 22. Managing Your Career Assets 2 Days
 23. Basic Project Management-Planning,
 Scheduling and Control 2 Days
 24. Engineering Economics 2 Days

Communications 25. Engineering Considerations for Microwave

Communication Systems - 3 or 5 Days Applied Principles of Cost-Effective Control of Interference and Hazards (in the Non-Military Domain) - 2 Days

Introduction to Solid State Power Elec-

- 27. Introduction to Solid State Power Electronics 2 Days
 28. Power Systems Planning 2 Days
 29. Power Systems Relaying 2 Days
 30. Power Systems Interconnections 2 Days
 31. Fundamentals of Applications of Protection Relays 2 Days
 32. Protective and Grounding of Distribution systems 2 Days
 33. Transient Phenomena in Power Systems 2 Days

E.E. No. 73-2Q

December 197

USE THIS FORM TO COMMUNICATE WITH US

Please check the subjects of interest to you or your Region, Group/Society, Section or Chapter members. Complete the remainder of this form giving us your name, address and telephone number and return it to us today. The stronger our lines of communication the more viable programming we can do for you.

	My Education Coordinator is.
Yes I am currently receiving CE Newsletter. I would like my colleague	NameAddress
to be placed on your mailing list. His address	CityStateZip
15	Telephone No
I have reviewed your 1977 Short Course Catalog and feel that we should develop additional courses such as:	Call me at I am interested in an EAB-sponsored course for my unit: or
Course Title	"in-house" course for my company
Course Title	
Course Title	Yes, I can participate in your TRAVELLING INSTRUCTOR program. Please consider me for the following locations:
I am interested in receiving a copy of your 1977 Course Catalog.	location date
I am interested in programming a short course for Spring 1978	
Fall 1978	location date
Please print or type NAME	
Section Affiliation	
Company	
	StateZip
Company Phone	
I have attended	other IEEE Short Course programs.
	The state of the s

USAB NEWS (cont'd.)
revision of the first issue of the intersociety employment guidelines. The Intersociety Guidelines Committee met October 14, 1977,
to initiate the process of endorsement of
the guidelines by the 31 endorsing societies.
See the insert on pp. 2I-2J for a background
report on the employment guidelines revisions.

Age discrimination was the subject of a three-day conference jointly sponsored by USAB and the National Science Foundation, and held December 7 through 9 in Arlington, Va. The conference, entitled "Discrimination or Utilization: The Engineer at Mid-Career," had a dual purpose: to raise public awareness of the age discrimination problem to which today's engineer is particularly susceptible, and to identify potential courses of action by industry, the Government, and professional societies to reduce the waste of human resources that results from age discrimination.

Up-to-date information on salaries of engineers will be found in "The IEEE 1977 U.S. Membership Salary and Fringe Benefit Survey," a USAB publication available as of mid-December. The two-volume booklet can be ordered from the IEEE Service Center, 445 Hoes Lane, Piscataway, N.J. 08854.

<u>Call USAB</u>'s Information line, (202) 785-2180, to keep up with profession-related news.

PUB NEWS

IEEE Press has published two new books. "Digital Signal Computers and Processors," edited by Andres C. Salazar, is an up-todate compilation of 44 selected papers dealing with the hardware aspects of digital signal processing. The emphasis is on the architecture and applications of high-speed computers and processors that implement digital signal algorithms. The 352-page volume, sponsored by the IEEE Computer Society, and the Acoustics, Speech and Signal Processing Society, is priced at \$12.95 for the paperbound member edition; clothbound \$25.95 (\$19.45 for IEEE members). "Systems Engineering: Methodology and Applications," edited by Andrew P. Sage, provides an overview of systems engineering in 38 reprinted papers. The 408-page volume, sponsored by

the Systems, Man and Cybernetics Society, is priced at \$14.95 for the paperbound member edition; clothbound \$29.95 (\$22.45 for IEEE members). Both books can be ordered postpaid from the IEEE Service Center, 445 Hoes Lane, Piscataway, N.J. 08854. Payment should accompany the order.

Spectrum January will offer a review of technology in 11 key areas of electrical engineering. This fourth annual technology update explores the major developments during 1977 in hardware and software, looking to identify ongoing trends. Of particular interest are the articles covering the use of electronics to automate in the industrial/manufacturing area; developments in biomedical electronics such as CAT scanners and ultrasonic diagnostic equipment; and the burgeoning area of consumer electronics, from electronic games to microwave ovens and home appliance controls.

Time trials for entrants in Spectrum's Amazing Micro-Mouse Contest" will be held in June 1978, at the National Computer Conference at Disneyland, Calif. The contest challenges Spectrum readers to create self-contained electronic units capable of negotiating a "mystery maze." For further information, contact Roger Allan at Headquarters.

CONVENTION NEWS

At MIDCON's debut appearance this November in Chicago, Ill., several IEEE entities, including Field Services, Membership Development, Publications, Educational Activities, Technical Activities, and Spectrum, joined forces in one enormous exhibition booth. This effective united-front presentation will be repeated at ELECTRO '78 and WESCON '78.

The WESCON '78 Professional Program Committee is looking for high-quality professional proposals. Interested participants should send session proposals to the Wescon Professional Program Committee Chairman, Joe Statsinger, at 445 Hoes Lane, Piscataway, N.J. 08854.

RAB NEWS

Winding up 1977, all Sections are reminded of the Annual Meeting Reports and Financial Statements that are compiled on the basis of year-end data. To insure rebate credit, the reports and statements are due at Headquar
(continued p. 4, col. 1)

RAB NEWS (cont'd.)

ters not later than February 1, 1978 (Bylaw 402). Also, names of all new officers and committee chairmen taking office on January 1 should be reported to the Field Services Department promptly. At its November 16 meeting, the Regional Activities Board approved its 1978 budget of \$1078k, incorporating a Section Rebate Schedule to provide the same parameters of support as in 1977. The rebate schedule, with clarifying amendments, had been approved by the Board of Directors at its November 12 meeting.

Speakers and tours information is wanted by the Field Services Department for its annual Directory of Speakers and Tours. Names and addresses of recommended speakers and tour contacts are sought through the annual meeting report forms provided to all Sections, Chapters, and Branches.

Mail coordination to amend the proliferation of paper that inundates Section Chairmen is under way. The Field Service Department has supplemented its regular monthly mailing and is seeking to consolidate most mail sent independently to Section, Council, and Area Chairmen in its scheduled biweekly mailings.

The Planning and Priorities Committee has been established by RAB to review program and financial planning and priorities of the geographical units in terms of their missions, Valley Section was established. and the establish mechanisms for long-term planning. The Committee seeks interested Section and Chapter Chairmen to work on developing the role of this committee, and its two-four-year plan of activities, within the geographic framework of the Institute. For further information, contact RAB Finance Chairman Cyril Tunis, Endicott, N.Y., (607) 755-4914.

STUDENT NEWS

IEEE Vincent Bendix Award Proposals were submitted this year in record numbers, due to the support and promotional efforts of the IEEE leadership. The Student Services Department hopes the 1978 Student Papers Competition will receive equal support. The annual contests within the Regions will begin in spring; Branch, Section, and Area contests should be organized soon and held during the upcoming winter months. For further information on the Student Papers Contest, contact Regional Student Activities Committee Chairmen.

NEW FELLOWS

The Board of Directors has honored 129 members by electing them Fellows of the Institute. The names of the new Fellows and their citations appear as an insert on pages 2A-2H. The newly elected Fellows have been requested to advise IEEE by December 30, 1977, whether they would like to have their certificates presented by the local IEEE Section or by an IEEE Group or Society. Soon after that date, the certificates will be furnished to the designated unit of the Institute for presentation at the appropriate ceremonies.

Fellow nomination kits for future nominations or for resubmission of prior nominations are available upon request to the Staff Secretary of the Fellow Committee at Headquarters.

CHAPTER/SECTION NEWS

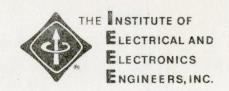
The Industrial Applications Chapter of the Columbus Section was established.

The Joint Industrial Electronics & Control Instrumentation/Computer Chapter of the Lehigh

The Joint Industrial Electronics & Control Instrumentation/Industry Applications Chapter of the Connecticut Section was established by merger by the former single Chapters.

The Kingdom of Thailand Section was established.

Centerfold inserts CanaryNewly elected Fellows	2A-2H
BlueUSAB: Employment guidelines	2I-2J
GreenTAB: overseas travel allow-	
ance rates	2K-2N
GrayMembership Development Commit-	
tee news	20-2P
PinkContinuing education	2Q-2R



345 EAST 47th STREET, NEW YORK, NEW YORK 10017

January 23, 1978

DIRECT NUMBER (212) 644- 7759

TO:

BOARD OF DIRECTORS

(FEBRUARY 19-20, 1978 MEETING)

FROM:

ROBERT K. ASDAL, DIRECTOR - FIELD SERVICES

NEIL D. PUNDIT, SECRETARY - TAB

PRUM

SUBJECT: VALUE OF ELECTRICAL ENGINEERING

At the July 19, 1977 meeting of the BOD (Minute Item 34), the RAB and TAB were requested to make a survey of their respective units to determine the value of ELECTRICAL ENGINEERING. This survey was designed and distributed by the SPECTRUM Staff in the October 1977 issue of ELECTRICAL ENGINEERING.

The results indicate an interest in and a continued need for a Management Newsletter. ELECRRICAL ENGINEERING, the survey indicated, has considerable value and should be continued. The analysis of the results published in the December 1977 issue is reproduced below for your information.

EE's READERS RESPOND

According to the survey published in the
October issue of Electrical Engineering, the
general preponderance of survey respondents
report that they read the entire issue and
they feel that the quality of the news coverage and the inserts is satisfactory. Readers
think that IEEE should publish both The Institute and Electrical Engineering, and they feel
EE warrants its annual budget allocation.

Of the 3823 reader surveys mailed, 262 had been returned by late November. Answering that "I generally read the entire issue" were 67 percent of the respondents. <u>EE</u>'s news coverage was judged satisfactory by 59 percent of the readers, excellent by 27 percent; similarly, the inserts were judged satisfactory by 60 percent of the respondents, and excellent by 23 percent. Only 2 percent of the respondents felt the news coverage or the inserts to be of poor quality.

While 39 percent of the readers said IEEE should publish both EE and The Institute, half that number, or 19 percent, felt it should publish The Institute alone, and half again, or 10 percent, favored publication of EE only. A full 30 percent of the readers had not made up their minds on this issue.

K & Cioled

Fifty-six percent of the readers felt that EE is worth its annual publication cost. Only half as many, 28 percent, said it isn't worth the cost.

Most of the readers who took the time to respond to EE's survey had read the publication for four or more years, and most were either Group/Society officers, Section officers, or Committee officers. All of the reader responses and comments received will be useful in charting the course Electrical Engineering will follow in future issues.